

CALL OF ORDINARY SHAREHOLDERS' MEETING

The Shareholders of EMAK S.p.A. (hereinafter the "**Company**") are called to attend the **Ordinary Shareholders' Meeting** on **18 June 2026, at 10.00 a.m., in a single call**, in the manner set out *below*, for the purpose of discussing and resolving on the following

Agenda

1. Authorization, pursuant to art. 2390 of the Italian Civil Code, of Ms. Elena Iotti to maintain the position of Independent Director at Interpump Group S.p.A. and to continue the related activities for the entire duration of her mandate at Emak S.p.A.

METHODS OF HOLDING THE SHAREHOLDERS' MEETING

- The Company has decided to make use of the faculties provided for by art. 7 of the Articles of Association. It should therefore be noted that:
 - **attendance at the Shareholders' Meeting by those who have the right to vote is allowed exclusively through the Designated Representative pursuant to Article 135-undecies, Legislative Decree no. 58/98 ("TUF"), without the physical participation of shareholders or their delegates other than the Appointed Representative;**
 - the Appointed Representative may also be granted proxies or sub-proxies pursuant to Article 135-novies, TUF, also by way of derogation from Art. 135-undecies, paragraph 4, of the same legislative decree;
 - the Directors, the Statutory Auditors, the Appointed Representative, the secretary of the meeting, the representatives of the Independent Auditors as well as other persons entitled under the law other than those entitled to vote may attend the Shareholders' Meeting **exclusively by means of telecommunications** that guarantee their identification and in the manner individually communicated to them, without it being necessary in any case that the Chairman of the Shareholders' Meeting and the person in charge of the minutes are physically in the same place.

LEGITIMACY TO PARTICIPATE AND REPRESENTATION IN THE SHAREHOLDERS' MEETING

- Pursuant to Article 83-sexies, TUF, the **right to attend and vote at the** Shareholders' Meeting – exclusively through the Appointed Representative – is certified by a communication to the Company, made by the intermediary, in favour of the person entitled to vote, on the basis of the evidence of the accounts indicated in Article 83-quarter, paragraph 3, TUF, relating to the end of the accounting day of the seventh trading day prior to the date set for the Shareholders' Meeting (coinciding with **Tuesday 9 June 2026**, c.d. "**record date**"). Credit and debit entries made on the accounts after the *record date* are not relevant for legitimation purposes: therefore, those who become holders of the shares only after that date will not have the right to participate and vote (by proxy) in the Shareholders' Meeting. The intermediary's communication must be received by the Company, in accordance with applicable regulations, by the start of the Shareholders' Meeting.
- **There are no procedures for voting by mail or by electronic means.**

PROCEDURES FOR GRANTING THE PROXY TO THE APPOINTED REPRESENTATIVE

- The Company has designated as Designated Representative, pursuant to Article 135-undecies of the TUF and Article 7 of the Articles of Association, "Monte Titoli S.p.A.", with registered office in Milan. The proxy may be granted to the Appointed Representative, at no cost to the delegating party (except for any shipping costs), with voting instructions on all or some of the resolution proposals on the items on the agenda,

through the specific form available, with the relevant instructions for completion and transmission, on the Company's website (www.emakgroup.it, "Corporate governance > Assemblea dei soci"). The **proxy** with voting instructions must be sent, together with a copy of a currently valid identity document of the delegating party or, if the delegating party is a legal person, of the pro tempore legal representative or of another person with suitable powers, together with suitable documentation to certify his/her qualification and powers, to the aforementioned Designated Representative, by the end of the second trading day prior to the Shareholders' Meeting (i.e. **Tuesday 16 June 2026**) by the following alternative methods: (i) transmission of an electronically reproduced copy (PDF) to the certified e-mail address RD@pec.euronext.com (subject "Proxy for the EMAK Shareholders' Meeting June 2026") from his/her certified e-mail address (or, failing that, from his/her ordinary e-mail address; in this case, the proxy with the voting instructions must be signed with a qualified electronic or digital signature); (ii) transmission in original, by courier or registered mail with return receipt, to the Register Services area, at Monte Titoli S.p.A., Piazza degli Affari no. 6, Milan (Ref. "Proxy for the EMAK Shareholders' Meeting June 2026") anticipating a copy reproduced electronically (PDF) by ordinary e-mail to the RD@pec.euronext.com box (subject "Proxy for the EMAK Shareholders' Meeting June 2026"). Within the same term and in the same manner, the proxy and voting instructions may be revoked. The proxy shall be effective only with regard to the proposals in relation to which voting instructions have been given.

The aforementioned **Appointed Representative** may also be granted **proxies or sub-proxies pursuant to Article 135-novies, TUF, notwithstanding Article 135-undecies, paragraph 4, TUF**. Those who do not intend to make use of the intervention method provided for by art. 135-undecies, TUF, may, alternatively, intervene by conferring, to the same Appointed Representative, a proxy or sub-proxy pursuant to Article 135-novies, TUF, containing voting instructions on all or some of the items on the agenda, with the right to use the proxy/sub-proxy form, available on the Company's website (www.emakgroup.it, "Corporate governance > Assemblea dei soci"). For the transmission of proxies/sub-proxies, the procedures indicated above and reported in the proxy form must be followed. The proxy must be received by 6:00 p.m. on the day before the meeting (and in any case before the opening of the meeting). Within the aforementioned term and in the same manner, the proxy and voting instructions may always be revoked.

For any clarification regarding the granting of the proxy to the Appointed Representative, Monte Titoli S.p.A. can be contacted by e-mail at RegisterServices@euronext.com (+39) 02.33635810 on open office days, from 9:00 a.m. to 5:00 p.m..

Any changes and/or additions to the information contained in this notice of call will be made available promptly through the Company's website and in the other ways provided for by current legislation.

OTHER SHAREHOLDER RIGHTS

1. Shareholders who, even jointly, represent at least one fortieth of the share capital may request, within ten days of the publication of this notice (i.e. by **Thursday 28 May 2026**), the **addition of the list of items to be discussed** or make **proposals for resolutions on the items already on the** agenda, indicating in the application information relating to their identity, proving their legitimacy (by means of certification attesting to the ownership of the aforementioned shareholding) and illustrating the subject of their motions. Within the above deadline, applications must be sent to the address of the Company's registered office by registered mail with acknowledgment of receipt, or by electronic communication to the certified e-mail address "emak@legalmail.it"; within the same deadline, pursuant to Article 126-bis of the TUF, the same Shareholders must also submit a report setting out the reasons for the proposed resolutions on the new items they propose to be discussed or the reasons for the additional proposed resolutions presented on items already on the agenda. It should be noted that additions to the agenda are not permitted for items on which the Shareholders' Meeting resolves, in accordance with the law, on the proposal of the Board of

Directors or on the basis of a project or report prepared by them, other than those indicated in Article 125-ter, paragraph 1, of the TUF.

Any additions to the agenda or the submission of additional resolution proposals on items already on the agenda shall be notified, in the same forms prescribed by law for the publication of the notice of call, at least fifteen days before the date set for the Shareholders' Meeting (i.e. by Wednesday 3 June 2026). The additional resolution proposals on items already on the agenda, as well as the reports prepared by the applicants for the supplement (accompanied by any assessments by the Board of Directors), are made available to the public, in the manner referred to in Article 125-ter, paragraph 1, of the TUF, at the same time as the publication of the notice of the integration or presentation.

Considering that attendance at the Shareholders' Meeting is allowed exclusively through the Appointed Representative, those entitled to vote may **individually submit resolution proposals on the items on the agenda** - as permitted by current legislation - by Wednesday 3 June 2026. Proposals must be sent - together with the certification attesting to the ownership of the shareholding, a copy of an identity document of the proponent or an identity document and documentation certifying the powers and qualification of the *pro tempore* legal representative or other person with suitable powers of the proposing legal person - by registered mail with acknowledgment of receipt to the address of the Company's registered office, or by electronic communication to the certified e-mail address "emak@legalmail.it". The individual resolution proposals - subject to verification of their relevance with respect to the items on the agenda, as well as their correctness and completeness with respect to the applicable regulations - will be published by Friday 5 June 2026 on the Company's website, in order to allow those entitled to vote to formulate their voting instructions also taking into account such new proposals and to allow the Appointed Representative to receive any voting instructions also on the same. The legitimacy to formulate proposals must be attested by the communication provided for by art. 83-sexies, TUF, carried out by the intermediary for the purposes of attending the Shareholders' Meeting and exercising voting rights. Proposals for which the legitimacy of the proposer is not certified will be considered as not submitted, with consequent cancellation from the Company's website.

- Those who are entitled to vote, proving their legitimacy (by means of certification attesting to the ownership of the shares), may ask **questions on the items on the agenda** before the Shareholders' Meeting, by submitting questions in writing, by the end of the seventh trading day prior to the Shareholders' Meeting (i.e. by **Tuesday 9 June 2026**), by registered mail with acknowledgment of receipt to the address of the Company's registered office, or by electronic communication to the certified e-mail address "emak@legalmail.it". The questions, after verifying their relevance and the legitimacy of the applicant, shall be answered by Monday 15 June 2026 at the latest, with the Company having the right to provide a unified response to questions with the same content. **The answers will be published on the Company's website www.emakgroup.it, "Corporate governance > Assemblea dei soci"**.

It should be noted that the ownership of the right to vote can also be certified after the submission of the applications, provided that it is within the third day following the *record date*.

DOCUMENTATION

1. The **documents that will be submitted to the Shareholders' Meeting**, including the full text of the resolution proposals and the reports illustrating the items on the agenda and anything else required, will be made available to the public within the terms of the law, at the Company's registered office, on the Company's website www.emakgroup.it, "Corporate governance > Assemblea dei soci", as well as at the authorized storage mechanism "eMarket STORAGE", which can be consulted on the "www.emarketstorage.com" website. In accordance with current regulations, Members may obtain a copy of the documentation filed at the Company's Registered Office at their own expense.

- **The Articles of Association and the Shareholders' Meeting Regulations** are available at the Company's registered office and on the Company's website www.emakgroup.it, "Corporate governance > Assemblea dei soci".

SHARE CAPITAL AND VOTING RIGHTS

- The **share capital** of €42,623,057.10 is divided into 163,934,835 shares with a par value of €0.26 each, each of which entitles the holder to one vote. As of the date of this notice of call, the company holds no. 1,097,233 treasury shares for which, pursuant to law, voting rights are suspended.

This notice of call is published, pursuant to art. 125-bis, TUF, as well as art. 7 of the Articles of Association, on the Company's website www.emakgroup.it, "Corporate governance > Assemblea dei soci", and, by extract, in the newspaper "Il Sole 24 Ore". It is also made available to the public on the authorised storage mechanism "eMarket STORAGE" (available on the [website www.emarketstorage.com](http://www.emarketstorage.com)) and in the other ways established by the applicable regulations.

For the exercise of shareholders' rights, the Company recommends the use of the forms of distance communication indicated in this notice.

For any information regarding the Shareholders' Meeting and the exercise of corporate rights, the "Investor Relations" office is available at the company's premises at 0522/956332, email: "andrea.lafata@emak.it".

Bagnolo in Piano (RE), **18 May 2026**

On behalf of the Board of Directors
The Chairman – Massimo Livatino